

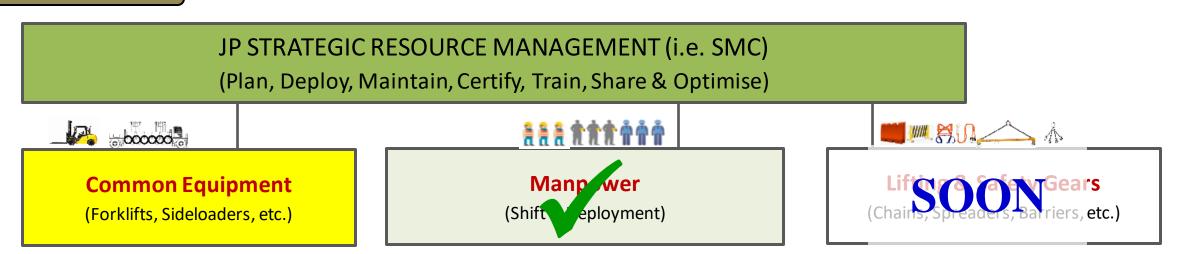
Good Practices on Safe Use of Forklift – Forklift Pooling Jurong Port

Joey Chua

RELY ON US

POOLING OF FORKLIFTS IN JURONG PORT

JP's Need For Pooling



lurona Port

Aligning with JP's efforts to be the *Next Generation Multi-Purpose Port (NGMPP)*

• To have influence and control of the critical resources as an effective port operator

Enable higher & harmonized safety and quality standards of product/services

- Establish standards and process checks of FLs within Port
- Proper maintenance and repairs in equipment
- Introduce technologies (e.g. reverse cameras & FL pooling mgmt. system)

Current surplus situation of equipment in JP

- Poor utilization rate of forklifts at 11%, with too many idle equipment at port
- Pooling will aid with the port's overall optimal utilization of resources, whilst leveraging on scale economies

FORKLIFTS PREVIOUSLY...







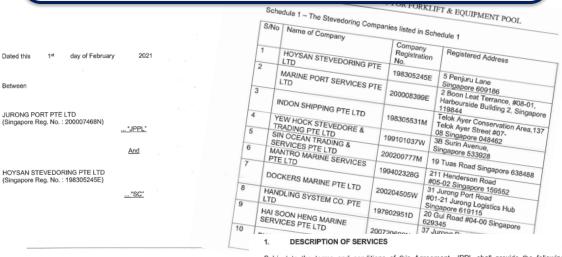
FL WORKGROUP FORMATION & AGREEMENT

Forklift Pooling Workgroup was formed (10 members) in 2020. (13 workgroup sessions completed)



Agreement Signed (11th Nov 20) 100% Sign off by 10 SCs

- 1. Pooling Service Agreement (Forklift Owners)
- 2. Rental Agreement



FORKLIFT RENTAL AGREEMENT

37 Jurong Port Roa

Singapore 619110

Tel: 65 6265 0666 Fax: 65 6265 6614 Subject to the terms and conditions of this Agreement, JPPL shall provide the following general services for the Pool on terms agreed or to be agreed between the Parties: -

- Provide leasing of pooled equipment to licensed stevedoring companies and other port users for operational usage in Jurong Port and Sembawang Wharves and such other designated locations as may be approved by JPPL.
- Establishing and maintaining the inventory of the forklifts and other associated equipment in the Pool.
- iii) Managing the forklift booking, allocation and deployment of the forklifts in the Pool.
- iv) Performing proper handover and takeover of the forklifts in the Pool
- Appoint and manage the workshop(s) on the proper maintenance and repairs for the forklifts in the Pool.
- vi) Billing and other financial transactions for the lease of the forklifts and payment for the services for the maintenance and other required services of the Pool.

vii) Implement Improvements and enhancements to the forklifts in the Pool as

With existing FLs in port, JP successfully convinced the owners to pool them without having to buy over to manage the pooled fleet.



ESTABLISHED FL STANDARDS



Comprehensive inspection by independent party (Goldbell) for the pool



Drive Testing

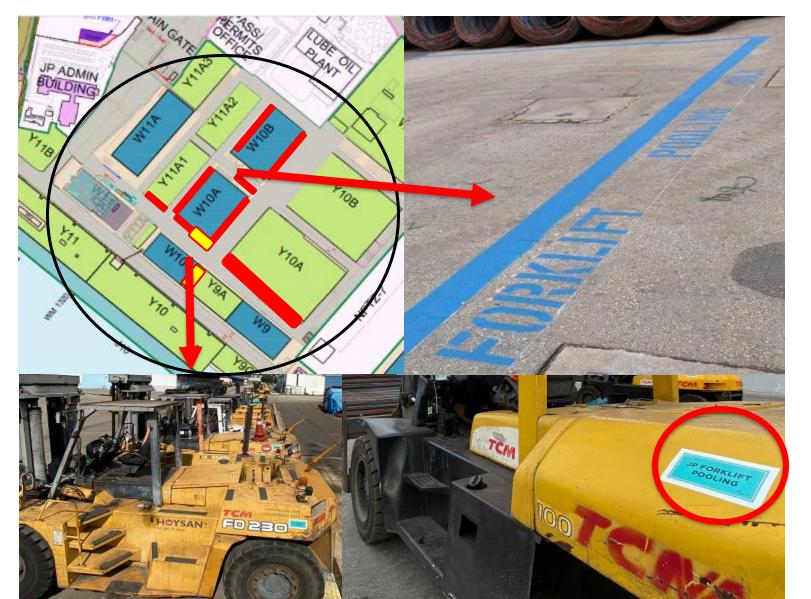


Internal Inspection

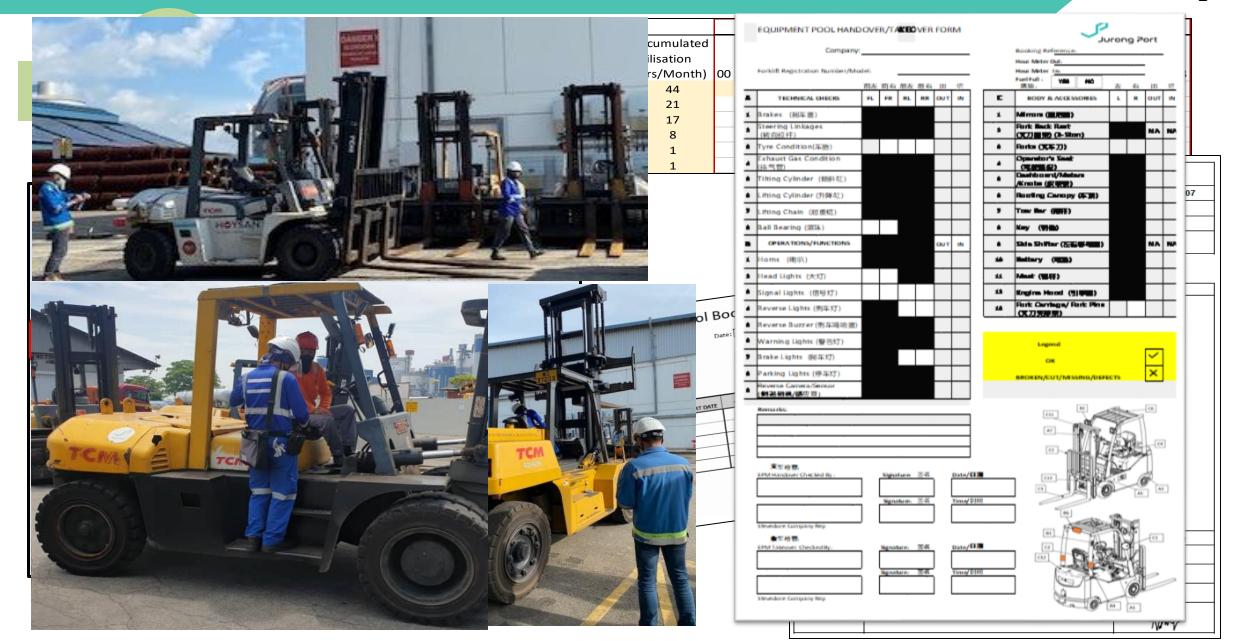


Under-Carriage Inspection

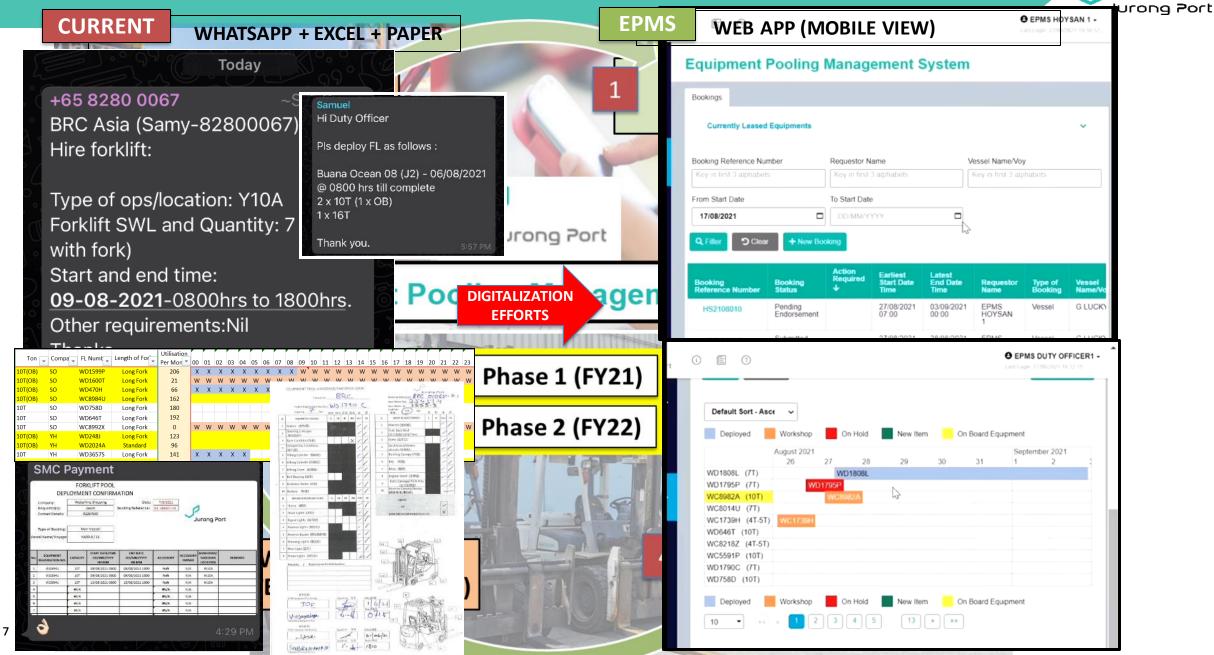
Set out clear demarcation of forklift pooling parking areas and labels



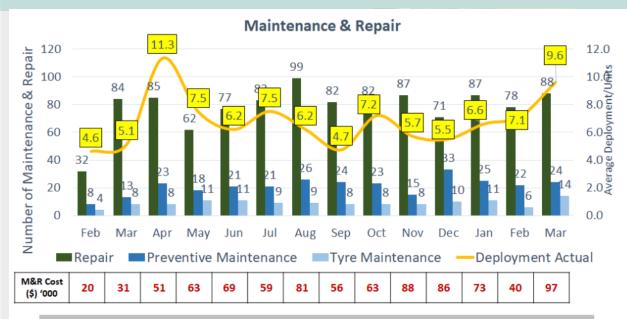
FL MGMT PROCESSES ARE PUT IN PLACE



EPMS PHASE 1 GO LIVE DEC'21

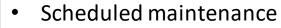


FORKLIFT MAINTENANCE REGIME

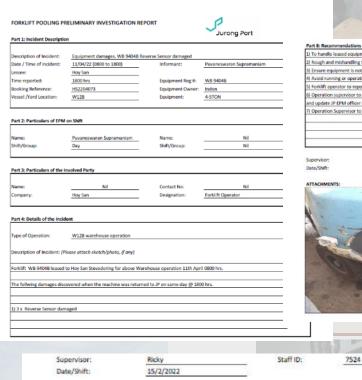


Maintenance & Repairs:

- Average of 22 Forklifts to be sent for Preventive Maintenance at steady state per month
- Over repair and Tyre Maintenance costs corelates with peak period/heavy ops
- Overall cost within budgeted/projection



- Standardized investigation & repair process
- M&R cost controlled with scale economies





Jurong Port

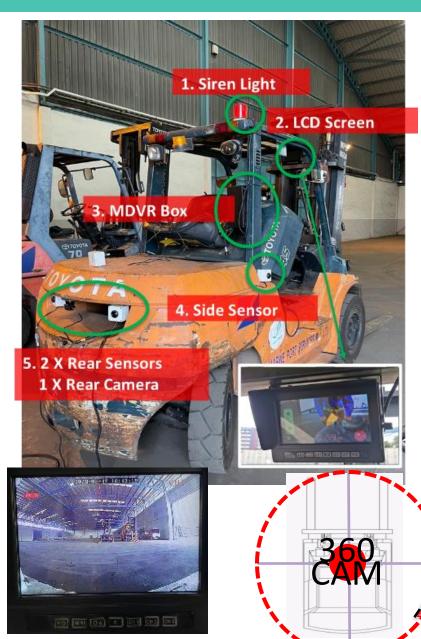


ATTACHMENTS



FORKLIFTS: | HUMAN-MACHINE/CARGO INTERACTIONS





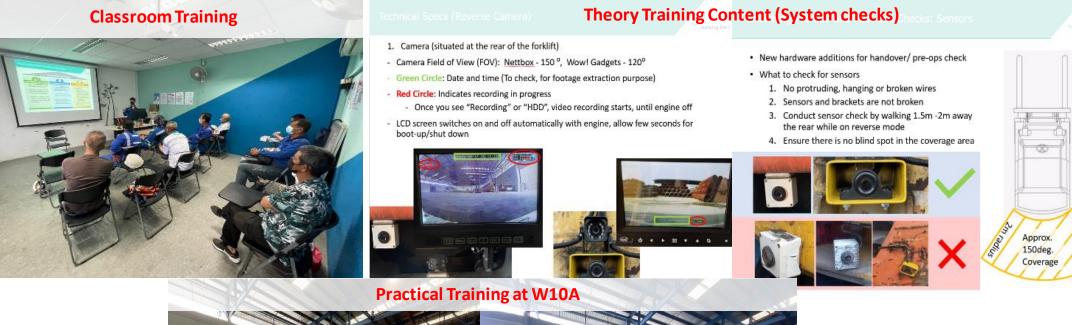
Forklift Reverse Camera & Sensors

- Forklift Reverse Camera & Sensors to be installed for all with ESG Support (>50% installed)
- Future 360-degree camera with video analytics to improve ops safety



REVERSE CAMERA & SENSORS: TRAINING FOR FL OPERATORS

- Conducted first training for forklift operators and GOs
- Training will be rolled out to all forklift operators (including SCs)
- Subsequently content to be included in forklift refresher course (with JPA)



Jurong Port



OTHER JP TRAINING PROGRAMS & INITIATIVES



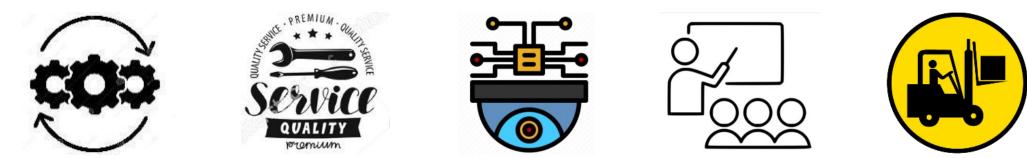
Adoption of **MOM** and **WSH Council** recommendation of Heavy and Light Forklift differentiation within JP.

Jurong Port

- Light Forklift: \leq 5 ton (SWL)
 - 3-year refresher program
- Heavy Forklift: > 5 ton (SWL)
 - 3-year refresher program
- JP Academy In-house training capabilities for Forklift Training & Refresher Program to include JP's requirements:
 - e.g. 2m radius safety zone of operational forklift
 - Practical sessions with common loads handled within JP
- \checkmark Heighten overall safety standard and use of forklifts within JP
- ✓ Promoting good practices on use of forklifts
- ✓ Establish clearer boundary between the human and machine interface
- ✓ Forklift operators within JP consistently trained and maintain up-to-date skills set

FORKLIFT POOLING HAS SHOWN ITS MERITS

- Pooling of forklifts in Jurong Port has enabled
 - Established operating standards and maintenance regime
 - Well serviced and maintained FLs deployed minimizes safety incidences
 - Implemented digitalization and mechanization technology to improve ops safety
 - Consistent training and upskilling of FL operators with standardized technology



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- Next steps ahead
 - Introduce technologies (i.e. Artificial Intelligence) into our existing cameras to enhance safety awareness during operations.
 - Continuously train and upskill operators with new technologies deployed
 - Dynamically re-sizing and optimizing forklift while removing undesirable FLs in the pool
 - Improve on current workshop standards with new common facility for all FLs in the port



Q&A